

July 25, 1974

To: ARA-LA - Mr. Kubisch
S/P - Mr. Lord
INR - Mr. Hyland
EB - Mr. Enders
S/FW-COA
S/S - Mr. Springsteen

Subject: Study for the Commission on the Organization of the Government for the Conduct of Foreign Policy on "The Making of U.S. Policies Toward Latin America: The Variables Affecting 'Routine' Relations"

Introduction and General Background

Dr. Abraham F. Lowenthal, of the Center for International Studies of Princeton University and the Council on Foreign Relations, is undertaking, in association with several colleagues, a major study for the Commission on the Organization of the Government for the Conduct of Foreign Policy. This study, which employs Latin America as a geographic focus, is intended to assess the relevance and utility of those "routine" activities which form the bulk of U.S. relations with most countries and of the means by which they are conducted. The results of this study, together with those of a number of others also being undertaken for the Commission, will be used to provide background for the Commission's recommendations.

Timing and Format

This topic will be pursued through a number of individual case studies of specific decisions and projects, conducted by associates of Dr. Lowenthal. The individuals and their projects include the following, with the possibility that one or two additional case studies will be added at a later date:

Dr. Edward Gonzalez, UCLA, "The 200-Mile Fishing Rights Controversy."

Mr. Gregory F. Treverton, Harvard, "The International Petroleum Company (IPC) Case."

Mr. Harry Weiner, Harvard, "The Role of Non-Governmental Interest Groups in U.S. Policy Toward Latin America: Brazil's 'Fifth Institutional Act'."

Mr. Harry Weiner, Harvard, "Personnel Skills and Requirements in the Middle-Range Bureaucracy."

Mr. Robert Pastor, Harvard University, "Sugar Politics: Domestic Causes and International Consequences."

It is likely that all of these researchers will desire to consult with officers in the Department who are knowledgeable about one or more of the topics in question, at some time between now and November. The Office of Security has granted name check clearances to these researchers on a "need to know" basis for access to classified material and information up through the category of SECRET. These clearances have been given on the explicit understanding between the Commission and the Department that the use of such information will not include the citation of materials or individuals. The researchers understand that they are to read classified materials in the Department and not ask to take them away.

Contacts

General information on the project and the Commission can be obtained from Peter L. Szanton, Research Director, or William I. Bacchus, Associate Research Director, both at 254-9850. Mr. Robert Pastor, one of the researchers on the project, is acting as local coordinator for the study, and will be largely responsible for making necessary arrangements. He can also be reached at 254-9850.

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